### Legislative Assembly of British Columbia Proposed Operating Budget - by Sub-Vote Fiscal Year 2021/22

	2018		2019			2020/21		Total 2021/22	\$ Change from	% Change from	Projected 2022/23	Projected 2023/24	Projected 2024/25
	Budget	Actuals	Budget	Actuals	Budget	Forecast	% Spent	Budget	2020/21	2020/21	Budget	Budget	Budget
Members' Services													
Members' Indemnities and Allowances	18,528,000	16,829,265	18,815,000	17,488,910	18,976,000	19,672,175	104%	18,335,000	(641,000)	-3.4%	18,335,000	18,335,000	18,335,000
Members' Constituency Support	19,716,000	19,128,693	20,130,000	19,798,483	20,424,000	20,543,135	101%	21,089,000	665,000	3.3%	21,089,000	21,089,000	21,089,000
Legislative Internship Program	447,000	431,963	465,000	460,480	476,000	405,250	85%	457,000	(19,000)	-4.0%	458,000	458,000	458,000
Parliamentary Committees	1,084,000	1,199,401	1,159,000	1,913,185	1,424,000	1,076,467	76% 55%	640,000	(784,000)	-55.1%	641,000	641,000	641,000
Interparliamentary Relations  Total - Members' Services	190,000 <b>39,965,000</b>	160,655 <b>37,749,977</b>	350,000 <b>40,919,000</b>	136,096 <b>39,797,154</b>	283,000 <b>41,583,000</b>	154,800 <b>41,851,827</b>	101%	123,000 <b>40,644,000</b>	(160,000) ( <b>939,000</b> )	-57% -2.3%	123,000 <b>40,646,000</b>	123,000 <b>40,646,000</b>	123,000 <b>40,646,000</b>
Total - Members Services	39,903,000	31,143,311	40,913,000	39,797,134	41,303,000	41,031,027	10176	40,044,000	(939,000)	-2.3 /0	40,040,000	40,040,000	40,040,000
NDP Caucus	2,678,000	2,617,173	2,718,000	2,808,616	2,841,000	3,466,000	122%	4,241,000	1,400,000	49.3%	4,303,000	4,366,000	4,430,000
Liberal Caucus	4,330,000	3,827,895	4,623,000	4,460,395	4,677,000	3,667,311	78%	3,401,000	(1,276,000)	-27.3%	3,463,723	3,527,723	3,593,723
Green Caucus	610,000	587,073	633,000	576,588	640,000	546,000	85%	548,000	(92,000)	-14.4%	558,425	568,425	578,425
Independent	177,000	-	93,000	36,191	-	107,625	-	-	-	-	-	-	-
Caucus Support Services	7,795,000	7,032,142	8,067,000	7,881,790	8,158,000	7,786,936	95%	8,190,000	32,000	0.4%	8,325,148	8,462,148	8,602,148
Respectful Workplace Office	-	-	-	-	250,000	100,000	40%	250,000	-	-	250,000	250,000	250,000
Office of the Speaker	389,000	389,971	503,000	436,264	504,000	481,626	96%	425,000	(79,000)	-15.7%	426,000	426,000	426,000
Office of the Clerk	1,041,000	1,097,973	1,032,000	1,052,880	1,181,000	1,483,150	126%	1,438,000	257,000	21.8%	1,437,000	1,437,000	1,437,000
Clerk of Committees	886,000	884,833	962,000	876,870	982,000	495,117	50%	1,393,000	411,000	41.9%	1,393,000	1,393,000	1,393,000
Legislative Operations													
Legislative Documents	234,000	165,922	322,000	213,496	245,000	244,200	100%	245,000	_	_	245,000	245,000	245,000
Financial Services	1,273,000	1,183,151	1,357,000	1,170,143	1,358,000	1,310,396	96%	1,443,000	85,000	6.3%	1,442,000	1,442,000	1,442,000
Executive Financial Officer	439,000	303,170	446,000	294,007	524,000	478,621	91%	464,000	(60,000)	-11.5%	463,000	463,000	463,000
Parliamentary Dining Room	557,000	410,112	631,000	481,730	602,000	544,401	90%	588,000	(14,000)	-2.3%	588,000	588,000	588,000
Human Resource Operations	926,000	799,029	1,246,000	1,178,753	1,264,000	1,543,101	122%	1,730,000	466,000	36.9%	1,730,000	1,730,000	1,730,000
Information Technology	2,433,000	2,277,516	2,824,000	2,492,305	3,000,000	4,507,286	150%	5,661,000	2,661,000	88.7%	5,661,000	5,661,000	5,661,000
Parliamentary Education Office	1,561,000	1,239,972	1,612,000	1,343,920	1,633,000	1,130,211	69%	1,425,000	(208,000)	-12.7%	1,426,000	1,426,000	1,426,000
Legislative Facility Services	3,729,000	3,381,097	3,952,000	3,568,691	3,779,000	3,482,213	92%	3,775,000	(4,000)	-0.1%	3,774,000	3,774,000	3,774,000
General Centralized Expenses	3,942,000	4,149,206	4,723,000	3,102,100	5,003,000	4,019,256	80%	3,746,000	(1,257,000)	-25.1%	3,746,000	3,746,000	3,746,000
Capital Planning and Development	504,000	217,776	1,597,000	693,758	1,605,000	882,348	55%	1,329,000	(276,000)	-17.2%	1,330,000	1,330,000	1,330,000
Digital Information Office	-	-	196,000	113,486	305,000	255,519	84%	670,000	365,000	119.7%	669,000	669,000	669,000
Total - Legislative Operations	15,598,000	14,126,949	18,906,000	14,652,389	19,318,000	18,397,553	95%	21,076,000	1,758,000	9.1%	21,074,000	21,074,000	21,074,000
Sergeant-at-Arms	5,740,000	5,737,308	6,227,000	6,132,818	6,594,000	5,050,499	77%	6,380,000	(214,000)	-3.2%	6,381,000	6,381,000	6,381,000
Hansard	3,792,000	3,588,402	4,026,000	3,791,296	4,084,000	3,955,401	97%	3,967,000	(117,000)	-2.9%	3,967,000	3,967,000	3,967,000
Legislative Library	2,202,000	2,051,244	2,373,000	2,088,930	2,360,000	2,156,000	91%	2,299,000	(61,000)	-2.6%	2,300,000	2,300,000	2,300,000
TOTAL - Legislative Support Services	29,648,000	27,876,680	34,029,000	29,031,446	35,273,000	32,119,346	91%	37,228,000	1,955,000	5.5%	37,228,000	37,228,000	37,228,000
TOTAL - Operating Expenses	77,408,000	72,658,798	83,015,000	76,710,390	85,014,000	81,758,109	96%	86,062,000	1,048,000	1.2%	86,199,148	86,336,148	86,476,148

20/21 vs. 21/22 Budget Comparison by Service Roll-up	2020/21 Budget (Prior Year)	2021/22 Budget		
			Variance (\$)	Variance (%)
Members' Services	41,583,000	40,644,000	(939,000)	-2.3%
Caucus Support Services	8,158,000	8,190,000	32,000	0.4%
Legislative Support Services	35,273,000	37,228,000	1,955,000	5.5%
TOTAL	85,014,000	86,062,000	1,048,000	1.2%



Legislative Assembly of British Columbia
Proposed Operating Budget - by Standard Object of Expenditure
Fiscal Year 2021/22

	Summary by STOB (or Activity)	2018/ <sup>,</sup> Budget	19 Actuals	2019 Budget	/20 Actuals	2020/21 Budget	Total 2021/22 Budget	\$ Change from 2020/21	% Change from 2020/21	Projected 2022/23 Budget	Projected 2023/24 Budget	Projected 2024/25 Budget
50EA	Base Salaries and Overtime	21,336,000	19,672,489	23,082,000	21,667,787	24,195,000	26,032,000	1,837,000	7.6%	26,139,000	26,250,000	26,363,000
51EA	Supplementary Salary Costs	217,000	378,316	295,000	366,412	334,000	361,000	27,000	8.1%	361,000	362,000	363,000
52EA	Employee Benefits	11,544,000	10,343,959	12,248,000	10,925,337	12,402,000	12,022,000	(380,000)	-3.1%	12,046,000	12,071,000	12,097,000
54EA	Legislative Salaries and Indemnities	11,056,000	10,748,242	11,145,000	10,817,043	11,404,000	10,896,000	(508,000)	-4.5%	10,897,000	10,897,000	10,897,000
57EA	Employee Travel	425,000	476,608	520,000	415,741	557,000	262,000	(295,000)	-53.0%	262,245	262,245	262,245
60EA	Professional Services - Operational	1,198,000	1,460,028	2,462,000	1,713,907	2,645,000	2,156,000	(489,000)	-18.5%	2,157,230	2,157,230	2,157,230
61EA	Professional Services - Advisory	85,000	89,566	112,000	110,881	606,000	1,041,000	435,000	71.8%	1,041,000	1,041,000	1,041,000
63EA	Information Systems - Operating	2,566,000	2,451,408	2,746,000	2,243,346	2,529,000	4,145,000	1,616,000	63.9%	4,146,000	4,146,000	4,146,000
65EA	Office and Business Expenses	2,762,000	2,047,395	2,647,000	2,510,219	2,443,000	1,347,000	(1,096,000)	-44.9%	1,349,073	1,349,073	1,349,073
67EA	Informational Advertising and Publications	5,000	263,708	88,000	264,664	181,000	542,000	361,000	199.4%	543,200	543,200	543,200
68EA	Statutory Advertising and Publications	325,000	340,060	348,000	255,705	331,000	241,000	(90,000)	-27.2%	241,000	241,000	241,000
69EA	Utilities, Materials, and Supplies	2,202,000	1,883,858	2,976,000	2,145,587	2,800,000	2,647,000	(153,000)	-5.5%	2,646,400	2,646,400	2,646,400
70EA	Operating Equipment, Vehicles and Other	57,000	41,338	58,000	37,245	44,000	52,000	8,000	18.2%	52,000	52,000	52,000
73EA	Amortization Expense	1,550,000	1,403,482	1,800,000	1,335,341	1,850,000	1,440,000	(410,000)	-22.2%	1,440,000	1,440,000	1,440,000
75EA	Building Occupancy Charges	994,000	687,331	909,000	725,320	791,000	966,000	175,000	22.1%	966,000	966,000	966,000
77EA	Grants	20,000	-	20,000	-	20,000	20,000	0	0.0%	20,000	20,000	20,000
82EA	Legislative Assembly (Members Only)	21,242,000	20,331,209	21,776,000	20,929,316	21,725,000	21,858,000	133,000	0.6%	21,858,000	21,858,000	21,858,000
85EA	Other Expenses	463,000	1,028,793	550,000	1,137,524	954,000	500,000	(454,000)	-47.6%	500,000	500,000	500,000
88EA	Recoveries Within Government	(47,000)	(183,515)	(160,000)	(144,167)	(160,000)	(140,000)	20,000	-12.5%	(140,000)	(140,000)	(140,000)
89EA	Recoveries Within Government Reporting Entity	(1,000)	-	(1,000)	-	(1,000)		1,000	-100.0%	-	-	-
9003	Recoveries - Other Miscellaneous Revenue	(591,000)	(805,477)	(606,000)	(746,820)	(636,000)	(326,000)	310,000	-48.7%	(326,000)	(326,000)	(326,000)
	TOTAL - Operating Expenses	77,408,000	72,658,798	83,015,000	76,710,390	85,014,000	86,062,000	1,048,000	1.2%	86,199,148	86,336,148	86,476,148



Legislative Assembly of British Columbia
Proposed Capital Budget - by Sub-Vote
Fiscal Year 2021/22

Respectful Workplace Office		2018		2019/			2020/21		Requested 2021/22	\$ Change from	% Change from	Projected 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26
Members Indominities and Allocaraness		Budget	Actuals	Budget	Actuals	Budget	Forecast	% Variance	Budget	2020/21	2020/21	Budget	Budget	Budget	Budget
Members Constituency Support															
Legislative Internative Frogram		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Paillamontary Committees		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interparliamentary Relations		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total - Members' Services  77,000	· ·	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Caucus Support Services   77,000   42,460   75,000   35,876   75,000   29,271   61.0%   115,000   40,000   53.3%   115,000		-	-	-	-	-		-	-	-	-	-	-	-	-
Respectful Workplace Office	Total - Members' Services	-	-	-	•	-	•	-	-	-	-	-	-	-	-
Office of the Speaker	Caucus Support Services	77,000	42,460	75,000	36,878	75,000	29,271	-61.0%	115,000	40,000	53.3%	115,000	115,000	115,000	115,000
Clierk of Committees	Respectful Workplace Office	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Clerk of Committees	Office of the Speaker	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Operations Legislative Documents Financial Services 58,000 43,544 119,000 21,290 75,000 - 95,000 20,000 26,7% 10,000 10,000	Office of the Clerk	5,000	-	10,000	-	-	-	-	-	-	-	-	-	-	-
Legislative Documents Financial Services	Clerk of Committees	7,000	4,784	9,000	-	-	-	-	-	-	-	-	-	-	-
Financial Services 58,000 43,544 119,000 21,290 75,000 75,000 - 95,000 20,000 26,7% 10,000 10,000 - Executive Financial Officer 5,000 - 5,000 1,042 50,000 3,460 15,000 - 10,000 15,000 15,000 15,000 15,000 Human Resource Operations 212,000 113,313 205,000 9,118 7,000 2,311 -67,0% - 7,000 15,000 15,000 15,000 15,000 10,000 15,000 15,000 10,000 15,000 1	Legislative Operations														
Executive Financial Officer 5,000 - 5,000	Legislative Documents	-			-	-	-	-	-	-	-	-	-	-	-
Parliamentary Dining Room			43,544		21,290	75,000	75,000	-	95,000	20,000	26.7%	10,000	10,000	-	-
Human Resource Operations 212,000 11,313 205,000 9,118 7,000 2,311 -67,0% - (7,000) -100.0%	Executive Financial Officer	5,000	-	5,000	-	-	-	-	-	-	-	-	-	-	-
Information Technology	Parliamentary Dining Room	,							15,000	-	-	15,000	15,000	15,000	15,000
Parliamentary Education Office															
Legislative Facility Services   156,000   76,377   125,000   78,086   168,000   141,564   -15.7%   100,000   (68,000)   -40.5%   25,000   27,000   27,000   30,000   20,000			182,153			245,000	1,436,039	486.1%	1,210,000	965,000	393.9%	320,000	185,000	330,000	610,000
General Centralized Expenses 500,000 29,434 500,000 11,896 500,000 17,760 -96.4% 500,000 3,219,068 -25.1% 3,440,000 (860,000) -20.0%		5,000	5,243	40,000	27,955			-	-	-	-		-	-	-
Capital Planning and Development Digital Information Office Total - Legislative Operations  1,056,570 1,000 1,000 1,					*	·				(68,000)	-40.5%				30,000
Digital Information Office         -         11,000         5,921         -         -         60,000         60,000         - </td <td></td> <td>500,000</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>500,000</td> <td>500,000</td> <td>500,000</td> <td>500,000</td>		500,000								-	-	500,000	500,000	500,000	500,000
Total - Legislative Operations 3,730,000 1,405,676 5,628,000 2,863,260 5,310,000 4,891,743 92.1% 5,420,000 110,000 2.1% 870,000 737,000 872,000 1,155,000		2,520,000	1,056,570			4,300,000	3,219,068	-25.1%			-20.0%	-	-	-	-
Sergeant-at-Arms       145,000       128,718       60,000       44,235       172,000       -       190,000       18,000       10.5%       43,000       36,000       110,000       36,000         Hansard       408,000       262,252       389,000       456,853       373,000       361,550       -3.1%       541,000       168,000       45.0%       -<								-			-				
Hansard 408,000 262,252 389,000 456,853 373,000 361,550 -3.1% 541,000 168,000 45.0% Legislative Library 6,000 2,049 3,000 - 20,000100.0% 43,000 23,000 115.0%	Total - Legislative Operations	3,730,000	1,405,676	5,628,000	2,863,260	5,310,000	4,891,743	92.1%	5,420,000	110,000	2.1%	870,000	737,000	872,000	1,155,000
Legislative Library         6,000         2,049         3,000         -         20,000         -         -100.0%         43,000         23,000         115.0%         -	Sergeant-at-Arms	145,000	128,718	60,000	44,235	172,000	172,000	-	190,000	18,000	10.5%	43,000	36,000	110,000	36,000
TOTAL - Legislative Support Services 4,301,000 1,803,480 6,099,000 3,364,348 5,875,000 5,425,292 -7.7% 6,194,000 319,000 5.4% 913,000 773,000 982,000 1,191,000	Hansard	408,000	262,252	389,000	456,853	373,000	361,550	-3.1%	541,000	168,000	45.0%	-	-	-	-
TOTAL - Legislative Support Services 4,301,000 1,803,480 6,099,000 3,364,348 5,875,000 5,425,292 -7.7% 6,194,000 319,000 5.4% 913,000 773,000 982,000 1,191,000	Legislative Library	6,000	2,049	3,000	-	20,000	-	-100.0%	43,000		115.0%	-	-	_	-
TOTAL - Capital Expenditures 4,378,000 1,845,940 6,174,000 3,401,227 5,950,000 5,454,564 -8.3% 6,309,000 359,000 6.0% 1,028,000 888,000 1,097,000 1,306,000	TOTAL - Legislative Support Services	4,301,000	1,803,480	6,099,000	3,364,348	5,875,000	5,425,292	-7.7%	6,194,000		5.4%	913,000	773,000	982,000	1,191,000
	TOTAL - Capital Expenditures	4,378,000	1,845,940	6,174,000	3,401,227	5,950,000	5,454,564	-8.3%	6,309,000	359,000	6.0%	1,028,000	888,000	1,097,000	1,306,000

20/21 vs 21/22 Budget Comparison by Service Roll-up											
	20/21 Budget	21/22 Budget	Variance (\$)	Variance (%)							
Members' Services	-		-	0.0%							
Caucus Support Services	75,000	115,000	40,000	53.3%							
Legislative Support Services	5,875,000	6,194,000	319,000	5.4%							
TOTAL	5,950,000	6,309,000	359,000	6.0%							

# Legislative Assembly of British Columbia Proposed Capital Budget - By Standard Object of Expenditure Fiscal Year 2021/22

		2018 Budget	/19 Actuals	2019 Budget	9/20 Actuals	2020/21 Budget	Requested 2021/22 Budget	\$ Change from 2020/21	% Change from 2020/21	Projected 2022/23 Budget	Projected 2023/24 Budget	Projected 2024/25 Budget	Projected 2025/26 Budget
										200.900	900	200900	
2215	Office Furniture & Equipment	343,000	125,862	365,000	157,970	300,000	319,000	19,000	6.3%	235,000	235,000	235,000	235,000
2295/2315	Computer Hardware / Software	457,000	294,117	515,000	234,880	572,000	1,609,000	1,037,000	181.3%	330,000	195,000	330,000	610,000
2095	Building / Land Improvements	2,849,000	901,079	3,350,000	1,953,639	4,625,000	3,690,000	(935,000)	-20.2%	400,000	400,000	400,000	400,000
2175	Specialized Equipment	729,000	524,882	1,944,000	1,054,738	453,000	691,000	238,000	52.5%	63,000	58,000	132,000	61,000
2255+2251	Vehicle	-	-	-	-	-	-		-	-	-	-	-
	TOTAL - Capital Expenditures	4,378,000	1,845,940	6,174,000	3,401,227	5,950,000	6,309,000	359,000	6.0%	1,028,000	888,000	1,097,000	1,306,000



## Legislative Assembly of British Columbia Capital Projects Summary Listing Fiscal Year 2021/22

Department	Project Name	Requested 2021/22 Budget	Projected 2022/23 Budget	Projected 2023/24 Budget	Projected 2024/25 Budget	Projected 2025/26 Budget
Financial Services	Travel Claim System					
Financial Services	Accounting Software - Improved Functionality					
		95,000	10,000	10,000	-	-
Parliamentary Dining Room	Commercial Kitchen Equipment - Replacement					
		15,000	15,000	15,000	15,000	15,000
Information Technology	Life Cycle Management - End User Computing					
Information Technology	Network Infrastructure Life Cycle Management					
Information Technology	Hyperconverged Infrastructure Life Cycle Management					
Information Technology	Network Core Switch Replacement					
Information Technology	Core Firewall Replacement					
Information Technology	Constituency Office Network Switch, Firewall and Rack Upgrade					
		1,210,000	320,000	185,000	330,000	610,000
Legislative Facility Services	New/Replacement Operating & Heavy Equipment					
Legislative Facility Services	Purchase New/Replacement Office Furniture & Equipment					
Legislative Facility Services	Confederation Fountain Lighting Upgrade					
		100,000	25,000	27,000	27,000	30,000
Capital Planning and Development	Construction: Seismic -Safe Passage					
Capital Planning and Development	Construction: of (2) fire escapes on rear or south facing wall					
Capital Planning and Development	Construction: Foundation water proofing and drainage					
Capital Planning and Development	Security Design for remaining Precinct grounds					
Capital Planning and Development	East side Breezeway – Project scope development and tender documents and budget estimates for construction					
Capital Planning and Development	Copper roof upgrade planning					
Capital Planning and Development	Slate roof upgrade and planning					
Capital Planning and Development	Armouries concept design (2nd phase)					



## Legislative Assembly of British Columbia Capital Projects Summary Listing Fiscal Year 2021/22

Department	Project Name	Requested 2021/22 Budget	Projected 2022/23 Budget	Projected 2023/24 Budget	Projected 2024/25 Budget	Projected 2025/26 Budget
Capital Planning and Development	Library re-pointing					
Capital Planning and Development	Construction: East annex phase 2 seismic attic work					
Capital Planning and Development	Construction: Main front stairs (outside) seismically stabilize both sets of stairs includes stairs at balustrade					
Capital Planning and Development	East Annex Parapet stone, seismically stabilize to reduce risk of injury					
Capital Planning and Development	Construction: Upgrade to Main Server Room					
		3,440,000	-	-	-	-
Digital Information Office	Electronic Records Management System (ERMS)					
		60,000	-	-	-	-
Sergeant-at-Arms	Weapons					
Sergeant-at-Arms	Weapon Replacement and Related Equipment					
Sergeant-at-Arms	Radio Network (CREST)					
Sergeant-at-Arms	Security and Training Equipment					
Sergeant-at-Arms	Ballistic Vests (Body Armour)					
Sergeant-at-Arms	Purchase of CERT suits					
Sergeant-at-Arms	CCTV System Equipment Replacement & Maintenance					
		190,000	43,000	36,000	110,000	36,000
Hansard Administration	Phase 2 Clippings Project					
Hansard Administration	Phase 2 Artificial Intelligence/captioning project					
Hansard Administration	SharePoint Migration/Verified Names and Terms Database					
Hansard Broadcasting	Emergency Equipment Replacement					
Hansard Broadcasting	Replacement of faulty video recorder					
Hansard Broadcasting	Infrastructure Investment					
Hansard Broadcasting	Additional intercom panels					
Hansard Broadcasting	Remote Network Access to Broadcast Equipment					
Hansard Broadcasting	Consultant on Broadcasting Infrastructure Replacement					
Hansard Broadcasting	Video Production Equipment Replacement					



## Legislative Assembly of British Columbia Capital Projects Summary Listing Fiscal Year 2021/22

Department	Project Name	Requested 2021/22 Budget	Projected 2022/23 Budget	Projected 2023/24 Budget	Projected 2024/25 Budget	Projected 2025/26 Budget
Hansard Broadcasting	Character Generator Replacements					
Hansard Broadcasting	Birch Committee Room Video Upgrade					
Hansard Broadcasting	Streaming Monitor Server					
Hansard Broadcasting	Douglas Fir Committee Room Upgrade					
		541,000	-	-	-	-
Legislative Library	Rare book shelving for vault					
Legislative Library	Archivematica					
Legislative Library	Architectural Documents Cabinet					
		43,000	-	-	-	-
General Centralized Expenses	Contingency - Building					
General Centralized Expenses	Contingency - Furniture and Equipment					
		500,000	500,000	500,000	500,000	500,000
Caucus Support Services	Office Furniture & Equipment (per formula)					
		115,000	115,000	115,000	115,000	115,000
Total		6,309,000	1,028,000	888,000	1,097,000	1,306,000